Carbon Reduction Plan

Supplier name: Taylor Woodrow Infrastructure Limited

Publication date: June 2026

Commitment to achieving Net Zero

Through our Environmental Ambition and strategic focus area of Acting for Climate, Taylor Woodrow Infrastructure Limited is committed to achieving Net Zero emissions by 2050.

Baseline Emissions Footprint

Baseline emissions are a record of the greenhouse gases that have been produced in the past and were produced prior to the introduction of any strategies to reduce emissions. Baseline emissions are the reference point against which emissions reduction can be measured.

Baseline Year: 2019	
Additional Details relating to the Baseline Emissions calculations: Our baseline year has been determined by our parent organisation. We utilise the Greenhouse Gas protocol and a financial control methodology to determine our scope 1 and 2 emissions. Activity data such as litres of fuel and kWh of electricity have been used to calculate these emissions. Following a review of our methodology, energy consumption that is free of charge at client owned facilities that were previously reported as Scope 1 & 2 has been reported into Scope 3 under Category 8, Upstream Leased Assets.	
EMISSIONS	**TOTAL (tCO_2e)**
Scope 1	8013
Scope 2	92
Total Emissions	8,105

Baseline Year: 2019	
Additional Details relating to the Baseline Emissions calculations: Our baseline year has been determined by our parent organisation. We utilise the Greenhouse Gas protocol and a financial control methodology to determine our scope 3 emissions. Actual (i.e. physical/quantity such as tonnes of materials or distance travelled) and spend (from commercial systems) data has been used to calculate these emissions using direct primary data sources from the data we capture and secondary sources from our supply chain. Following a review of our methodology, energy consumption that is free of charge at client owned facilities that were previously reported as Scope 1 & 2 has been reported into Scope 3 under Category 8, Upstream Leased Assets.	
EMISSIONS	**TOTAL (tCO_2e)**
Scope 3 (Included Sources)	5,695 (Category 4, 5, 6, 7 and 8)
Total reported Emissions	13,800

Current Emissions Reporting

Reporting Year: 2025	
EMISSIONS	TOTAL (tCO2e)
Scope 1	3,690
Scope 2 Total Scope 1 & 2 Emissions	53 3,743
Scope 3 (Included Sources)	3,583 (Category 4, 5, 6, 7 and 8)
Total Reported Emissions	7,326

Emissions Reduction Targets

To continue our progress to achieving Net Zero, we have adopted the following carbon reduction targets:

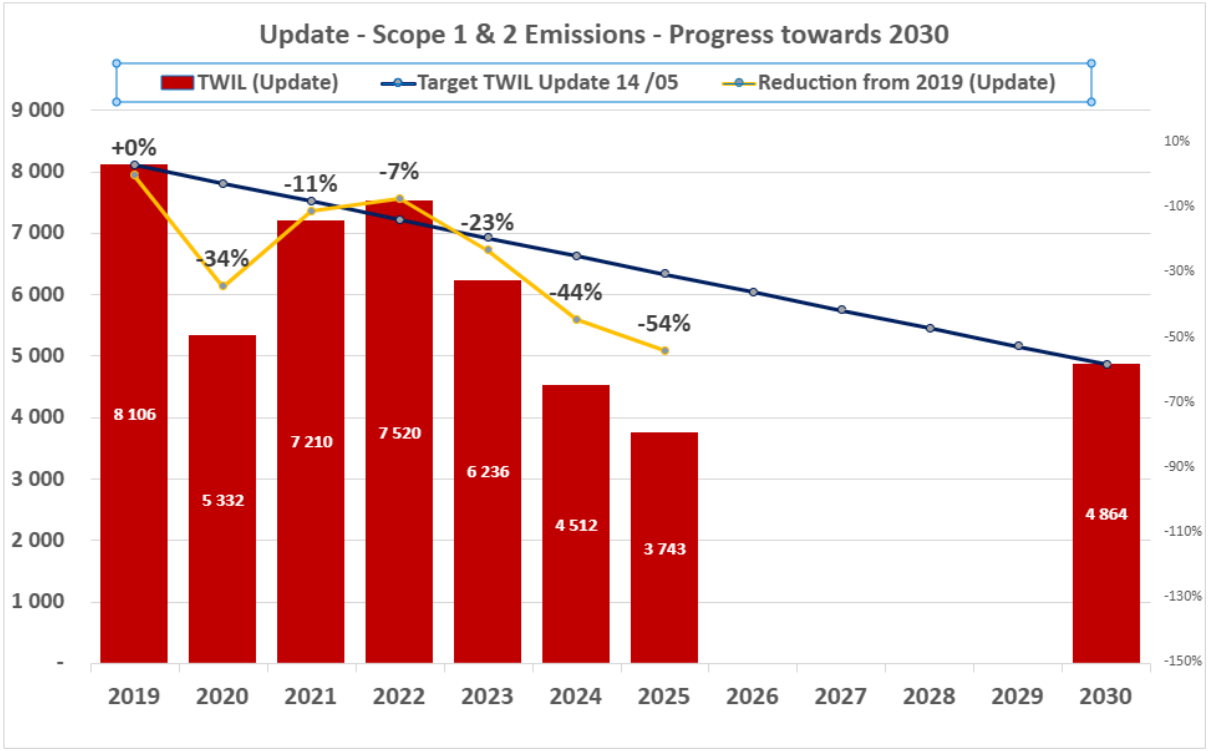
I. A long-term science-based target to reach net-zero value chain GHGs emissions by no later than 2050
II. A reduction in Scope 1 and 2 emissions by at least 40% by 2030 (based on a 2019 baseline)
III. A reduction in Scope 3 emissions by at least 20% by 2030 (based on a 2019 baseline)
IV. Interim science-based targets across all relevant scopes and in line with the criteria and recommendations of the Science Based Targets initiative

Scope 1 & 2 Emissions

Our Scope 1 and 2 emissions reduced by 54% in 2025 compared to our 2019 baseline, with a further 17% reduction achieved between 2024 and 2025. This decrease is primarily driven by the completion of several large, plant-intensive infrastructure projects and the transition of projects through different lifecycle stages. We have also seen a shift in 2025 towards Early Contractor Involvement (ECI) phases, where activities are less reliant on heavy plant, machinery, and site accommodation, typically limited to small scale survey and ground investigation works.

Scope 2 emissions have also decreased despite increasing electricity demand from grid-supplied power, driven by the growing use of electric vehicle charging across our operations. A reduction of 23% compared to 2024 has been achieved, primarily through the transition of all directly procured electricity to a group framework agreement with Shell Energy, supplying 100% renewable electricity certified through Renewable Energy Guarantees of Origin (REGO).

Our investment towards low carbon technology focused on the decarbonisation of plant, machinery, temporary site accommodation and fleet will continue to positively impact our Scope 1 & 2 emissions, in which we expect to maintain our current carbon reduction trajectory. By 2029, our trajectory from our baseline of 2019 indicates an absolute reduction of emissions down to 4,863 tCO2e in the next 5 years, however we anticipate our absolute figures to continue to further exceed the trajectory targets. Progress against these targets can be seen in the graphs below showing tCO2e verses year:



Scope 3 Emissions

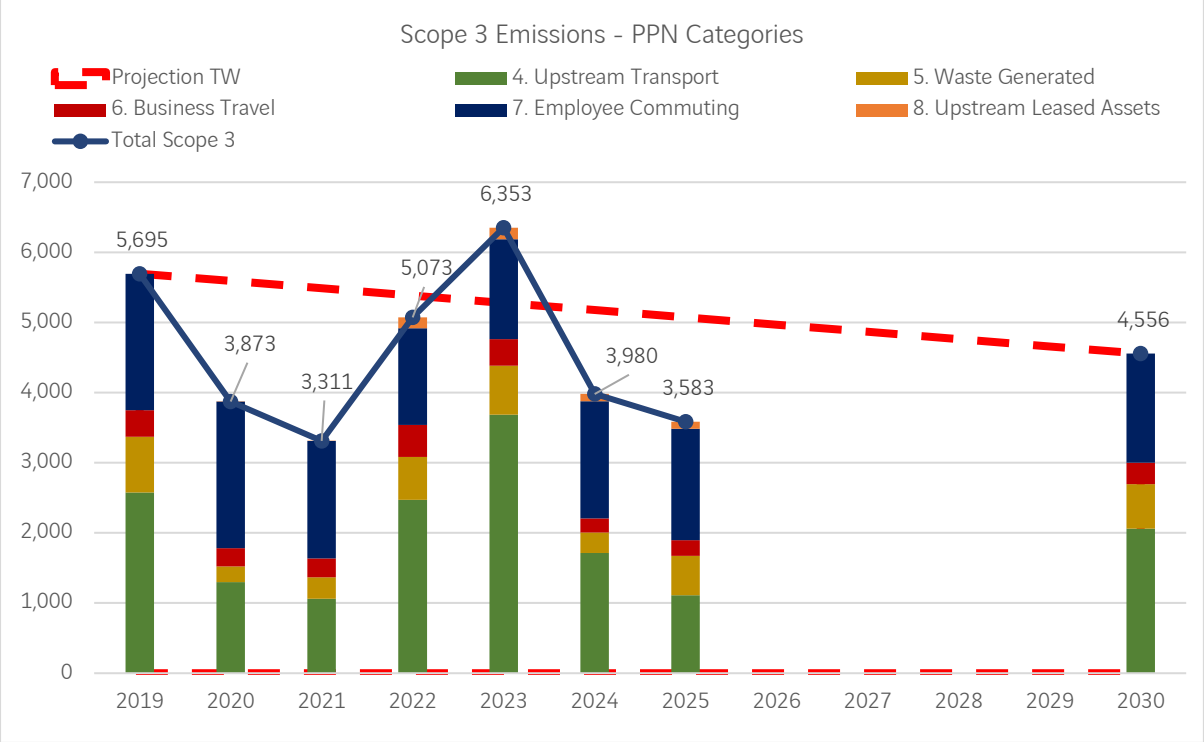
In 2025, Scope 3 emissions decreased by 37.1% from the 2019 baseline and by 10.0% compared to 2024. The most significant reduction was observed in upstream transport (-35.1%), reflecting a decrease in the volume of materials and products delivered to our projects and sites. This is primarily attributable to the completion of several large, material intensive infrastructure projects, the transition of projects through different lifecycle stages, and an increased proportion of works delivered at the Early Contractor Involvement (ECI) phase in 2025. Additional reductions have been achieved through the specification of locally sourced materials, (where practicable), reducing transport distances and associated emissions.

Upstream transport emissions have been calculated using activity-based data collected by projects, supported by the introduction of a new Scope 3 data platform in 2025. As projects progress from planning and design into delivery phases and we continue to improve reporting coverage across the business we expect upstream transport emissions to increase.

Emissions from waste generated increased by 92.0% compared to 2024. This is primarily due to enhanced data capture through the new platform and strengthened data assurance processes, replacing site-level manual reporting for group waste broker agreements. Business travel emissions increased by 9.3% over the same period. A reduction of 4.8% was observed in employee commuting emissions; however, these figures are estimated based on previous travel survey assumptions and updated headcount data.

Category 9 (downstream transport and distribution) has been excluded from the Scope 3 boundary, as it is not material to our operations, with no transportation of sold products to external parties or customers.

Progress against these targets is shown in the graphs below, illustrating tCO2e by year.



Our methodology for calculating Scope 3 emissions is continually developing to deal with the complexity and variability of the data we find in our systems and our supply chain partners. This includes our subcontractors who support the delivery of our services to the built environment and where the improvement of Scope 3 reporting will need to be focused on. With increasing collaboration with our supply

chain and advancement in our digital and reporting tools, we anticipate our Scope 3 emissions will become clearer and more insightful with the maturity of our management systems. This is marked by our new environmental reporting system which we expect will refine our Scope 3 carbon profile to be more illustrative of our impact over the next year.

Carbon Reduction Projects

The following environmental management measures and projects have been completed or implemented since the 2019 baseline. The carbon emission reduction achieved by these schemes equate to 3,452 tCO2e, a 51.6% reduction against the 2019 baseline (Scope 1 & 2) and the measures will be in effect when performing the contract. To date, Carbon Reduction Initiatives completed include a range of strategic and organisation actions that relate to:

- Development of Strategic Environmental Sustainability Roadmaps and Action Plans on Climate, Circular Economy, and Natural Environment
- Promote the use of alternative materials in our activities such as low carbon concrete, recycled steel, warm asphalt, recycled asphalt pavement and recycled aggregates, where our clients permit these specifications to be adopted
- Continued transition of company cars and small commercial vehicles fleet from diesel to electric vehicles & the installation of charging stations at our permanent offices and larger sites
- Continued transition of small plant and hand powered tools, away from fossil fuel to electric
- Completed a trial of hydrogen use on a construction site to replace the need for a fossil fuel generator. This confirmed that the technology is effective for temporary site accommodation and a larger trial was planned for 2023. Due to cost, this trial was not completed. TW continue to review the market and look for opportunities to decarbonise the site accommodation whilst the hydrogen market develops.
- Heatmapping of sustainability risk within the supply chain in accordance with ISO20400 for Sustainable Procurement
- Prioritise grid connections from renewable sources for all directly procured electricity.
- Promoting value engineering to reuse existing assets in our urban realm workspace
- Working with our supply chain to challenge specifications to develop and promote less carbon intensive operating assets, e.g., SF6 free switch gear, Electric Arc Furnace Steel
- Roll out of energy efficient cabins (A rated EPC) as preferred option for welfare site set ups
- Increased investment in hybrid power solutions for sites without grid connection, e.g. battery and solar
- Successful achievement and certification to PAS 2080:2023 through development and implementation of PAS 2080 carbon management system into the IMS through minimum carbon management standard to embed whole life carbon into early design, procurement, and delivery stages with formal audit process scheduled in 2025 to achieve accreditation
- Disseminate solutions from the "2024 VINCI Environmental Awards "to encourage the uptake of innovative and sustainable solutions across business units.
- Delegation Environmental Competition launched in March 2025 to identify opportunities to decarbonise temporary construction sites. Winners announced in April 2025. Trials are complete and information is shared through Horizon, our innovation platform.
- Annual environmental campaign "VINCI Environmental Day" to increase environmental awareness across the business
- Implementation of a new environmental reporting platform to visualise and monitor carbon hotspots and the progress of transition to 2030.
- Group investment in solar and battery technology at Harker to support a transition to diesel free site accommodation.

- Trialed the use of internal climate risk assessment tool, Resilens. In its current development phase this provided very high-level information to support our operations but is not yet granular enough. We continue to work with Leonard in France to develop the use cases in the UK.

In the future we hope to implement further measures such as:

- Support the development of a Hydrogen Policy as market viability improves.
- Assess the applicability of a weather tool to inform project planning and scheduling to provide program certainty and resilience
- Develop and communicate a Towards Net Zero Temporary Construction Site Handbook for the delegation to Up Scale low and zero emission technologies to power sites and plant and equipment.
- Bolster the approach to sustainable procurement through strengthening the supply chain policy and strategy whilst introducing responsible sourcing standards for the procurement of key materials (such as concrete, steel, asphalt) and development of actions plans for key trades
- Wider development of the Rio reporting platform to automate Scope 3 emissions from the ERP.
- Scale up the use of solar and battery storage to power site accommodation and electrification of our plant and fleet.

Declaration and Sign Off

This Carbon Reduction Plan has been completed in accordance with PPN 06/21 and associated guidance and reporting standard for Carbon Reduction Plans.

Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the GHG Reporting Protocol corporate standard1 and uses the appropriate Government emission conversion factors for greenhouse gas company reporting2.

Scope 1 and Scope 2 emissions have been reported in accordance with SECR requirements, and the required subset of Scope 3 emissions have been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard3.

This Carbon Reduction Plan has been reviewed and signed off by the board of directors (or equivalent management body).

Signed on behalf of the Supplier:

…… …… Date: ……23 June 2026……

Phil Skegg

Managing Director – Taylor Woodrow Infrastructure Limited

[1] https://ghgprotocol.org/corporate-standard
[2] https://www.gov.uk/government/collections/government-conversion-factors-for-company-reporting
[3] https://ghgprotocol.org/standards/scope-3-standard